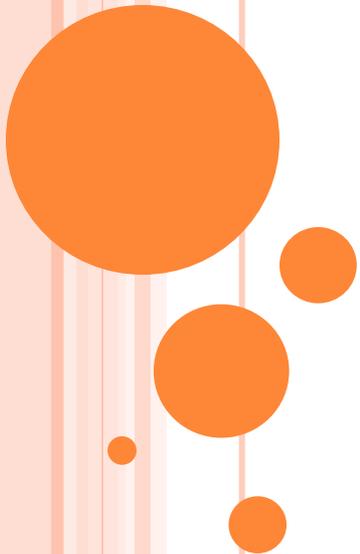


**CITY OF CHATTANOOGA  
DEPARTMENT OF ECONOMIC AND  
COMMUNITY DEVELOPMENT**

**2015 – 2019  
CONSOLIDATED PLAN**



# WHAT IS THE CONSOLIDATED PLAN

- Assessment of community development and housing needs for people with low-to moderate incomes in City (and region)
- Strategy identification for meeting needs
- Required by U.S. Department of Housing and Urban Development to plan for use of Federal grant funds for needs identified.



# WHY IS THE CONSOLIDATED PLAN IMPORTANT

- Opportunity for significant public engagement for development of City priorities
- Data-driven
  - Now through end next year
  - Findings will help guide future discussions, plans, strategies and application of resources



# GRANTS/SOURCES

## Entitlement Grants – Department of HUD

- HOME Partnership Grant
- Community Development Block Grant (CDBG)
- Emergency Shelter Grant (ESG)

## Other HUD Grants/Initiatives

- Shelter Plus Care Grant
- Stimulus Grants

## Other Funds

Tennessee Housing Development Agency  
(THDA)

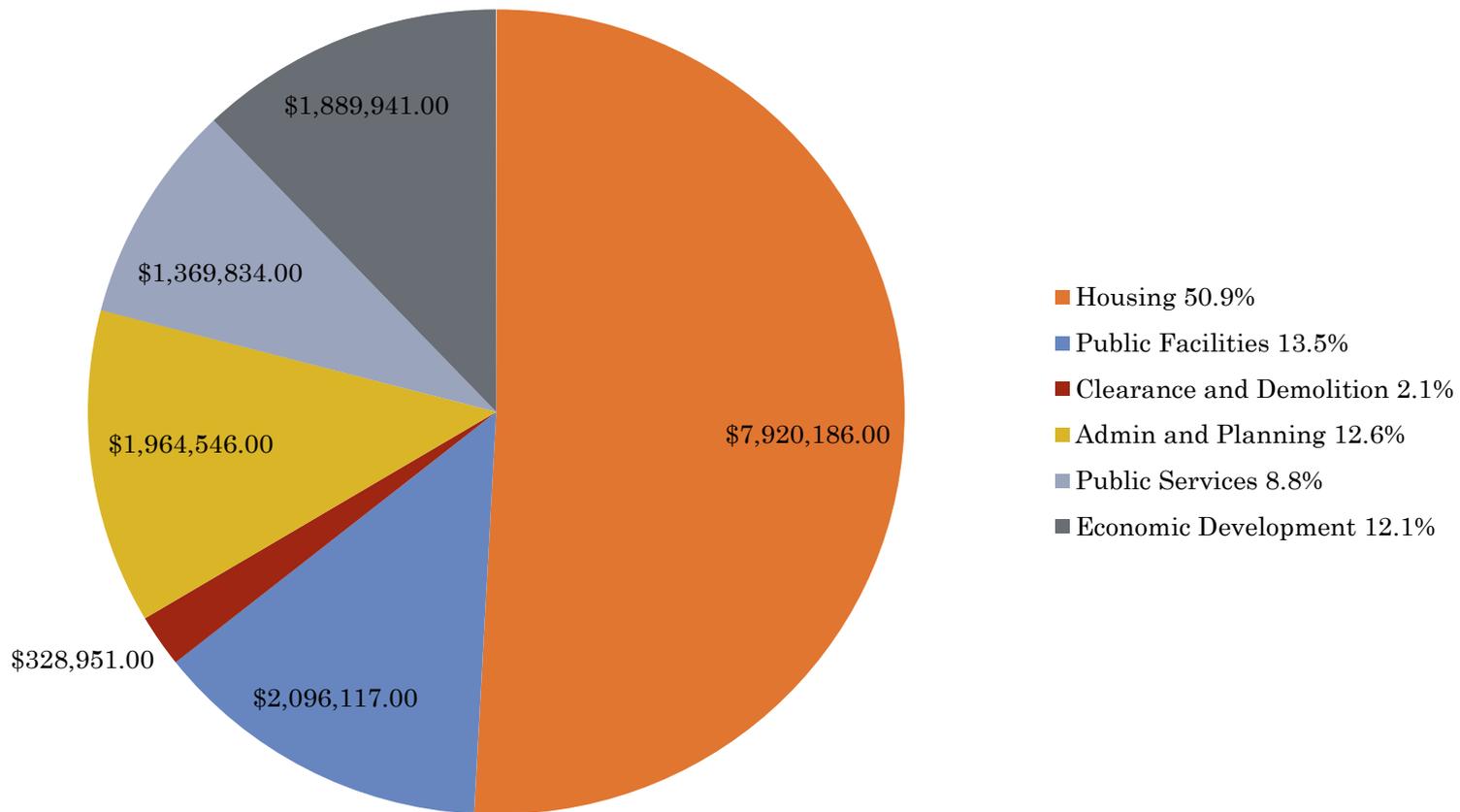


# FUNDING

YEAR	HOME	CDBG	ESG	TOTAL
<b>2010</b>	\$1,186,611	\$1,894,525	\$ 84,000	\$3,165,136
<b>2011</b>	\$1,058,485	\$1,593,534	\$ 84,000	\$2,736,019
<b>2012</b>	\$ 738,483	\$1,625,052	\$ 84,000	\$2,447,535
<b>2013</b>	\$ 732,663	\$1,700,550	\$118,552	\$2,551,765
<b>2014</b>	\$ 762,353	\$1,693,338	\$138,151	\$2,593,842
<b>TOTALS</b>	<b>\$4,478,595</b>	<b>\$8,506,999</b>	<b>\$508,703</b>	<b>\$13,494,297</b>



# EXPENDITURES FOR 2010-2014



# HUD'S NATIONAL OBJECTIVES

- Benefit low to moderate income persons;
- Aid in the prevention of slums and blight;
- Address needs having a particular urgency



# ENTITLEMENT GRANTS

- Community Development Block Grant (CDBG)
  - Develop viable urban communities through
    - Decent housing
    - Suitable living environment
    - Expanded economic opportunities
- HOME Investment Partnerships Program
  - Provide decent, safe, and sanitary affordable housing to lower-income households
  - Leverage private sector participation
- Emergency Solutions Grant
  - Support operations and services of homeless shelters
  - Prevent families and individuals from becoming homeless
  - Rapidly re-house homeless individuals and families



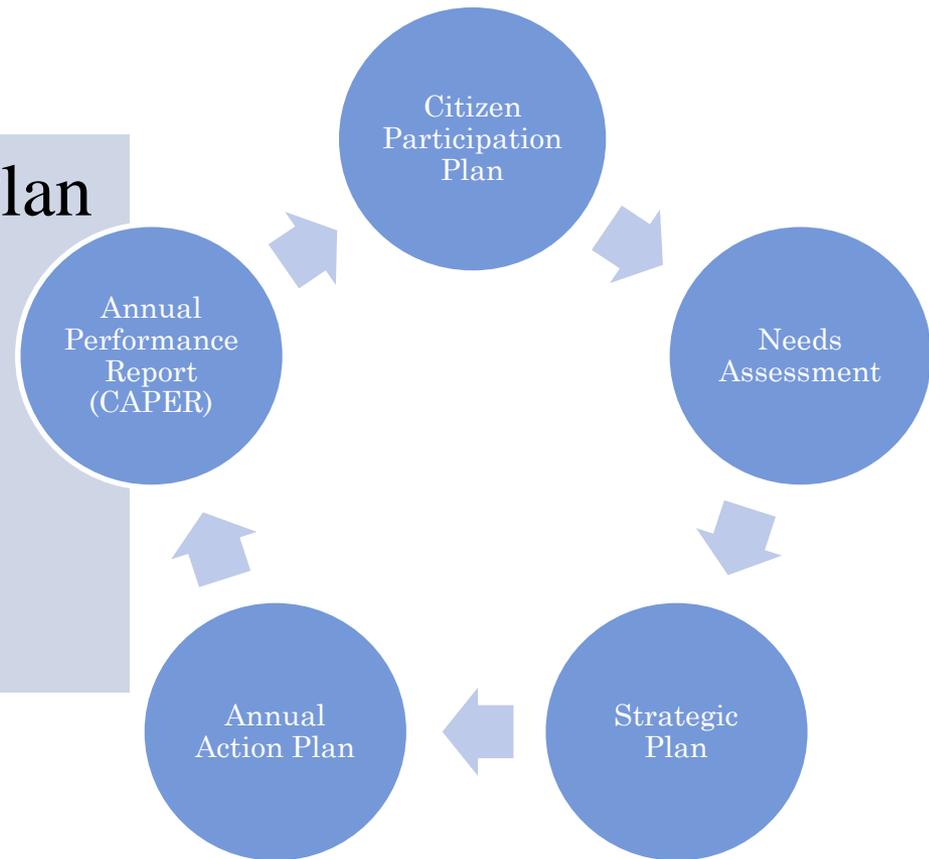
## CONSOLIDATED PLAN; PURPOSE

- Identify needs of low- and moderate-income population
- Describe strategies to address needs
- Discuss projects and programs that will be funded with CDBG, ESG, and HOME funds
- Five-year timeframe (FY15-FY19)
  - Amendments along the way
- Report on HUD requirements



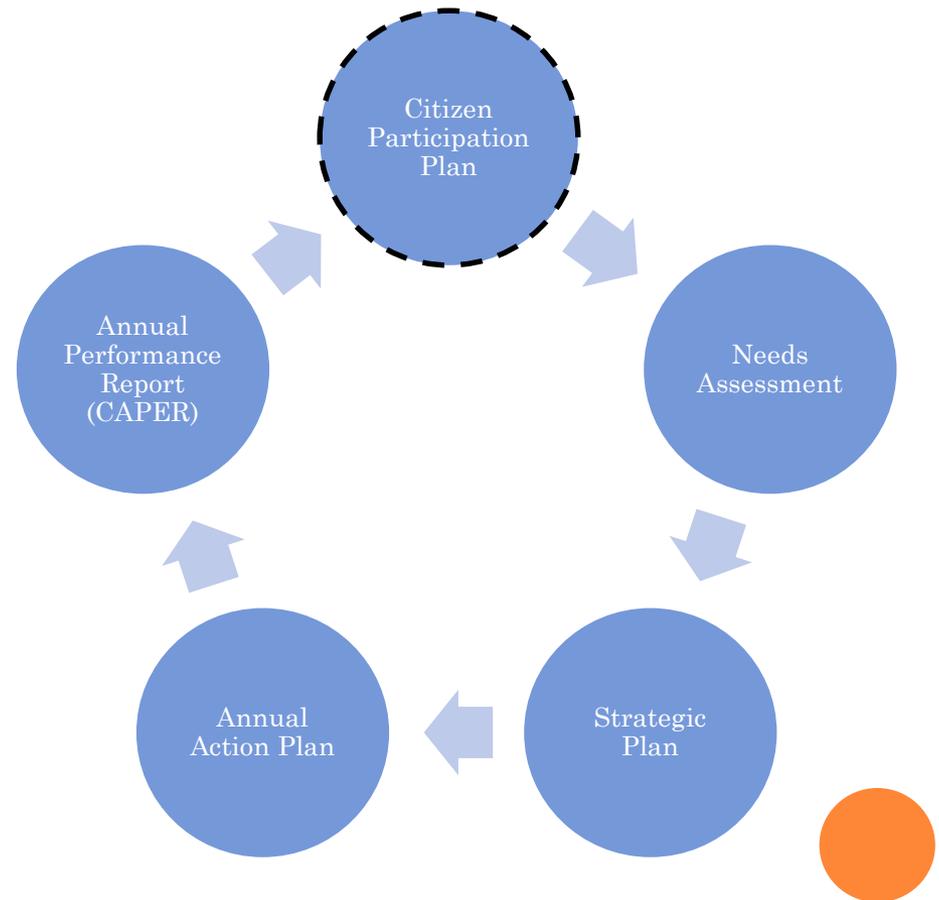
# CONSOLIDATED PLAN: PROCESS

- Citizen Participation Plan
- Needs Assessment
- Strategic Plan
- Annual Action Plan
- Annual Performance Report



# CITIZEN PARTICIPATION

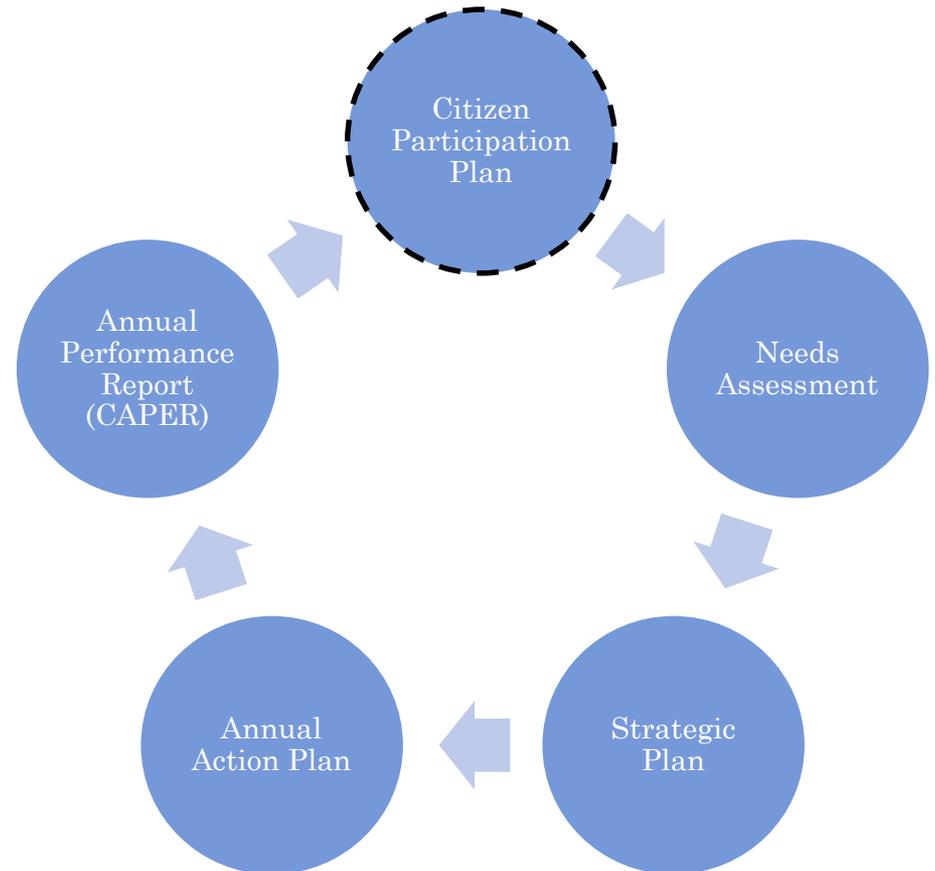
- Emphasis on reaching new people and with many views represented, such as...
  - You!
  - Program beneficiaries
  - Residents with low to moderate income
  - Local nonprofit organizations and businesses
  - Council Members
  - Advisory Committees



# CITIZEN PARTICIPATION

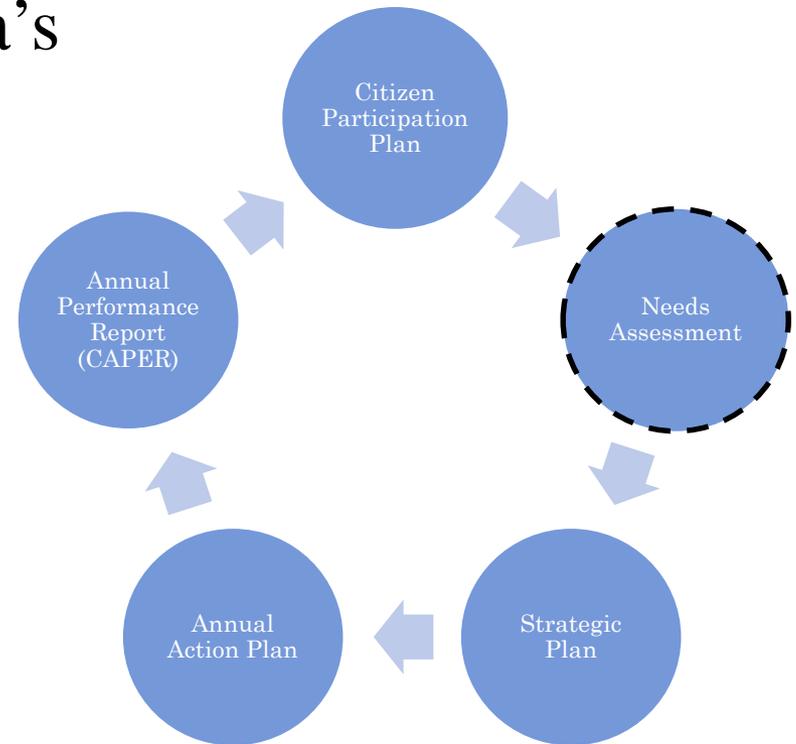
Input Needed From Those  
Involved In:

- Housing
- Homelessness
- Fair Housing
- Economic Development
- Human Services
- Aging Adults
- Persons With Disabilities
- Community Development
- Planning



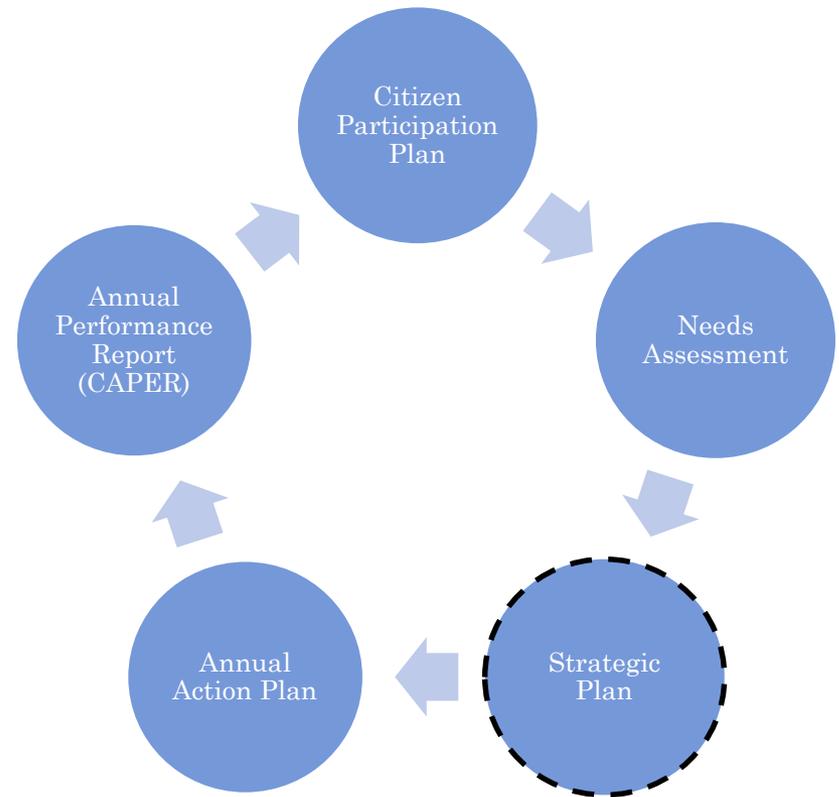
# NEEDS ASSESSMENT

- Evaluate needs of Chattanooga's low- and moderate income residents
  - Housing & Homelessness
  - Community Development
- Data Collection & Citizen Outreach



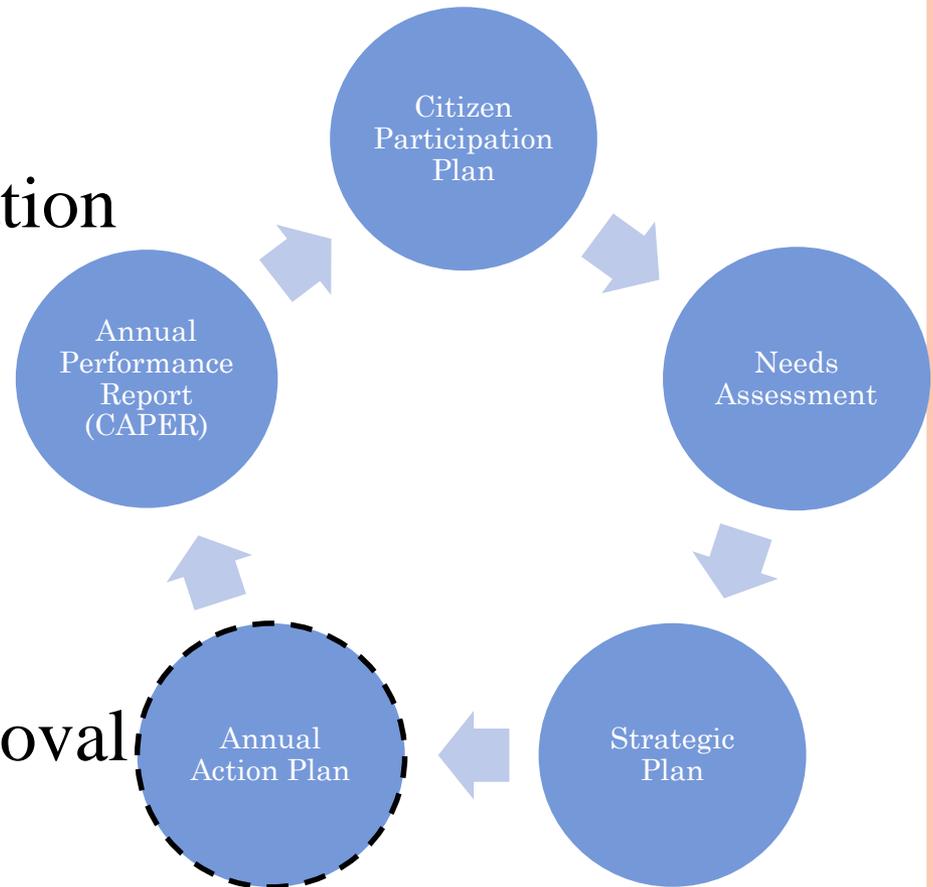
# STRATEGIC PLAN

- Objectives and strategies to address identified needs
- Identify projects to advance objectives
- Funding estimates to complete projects
- Benchmarks for measuring success of strategies



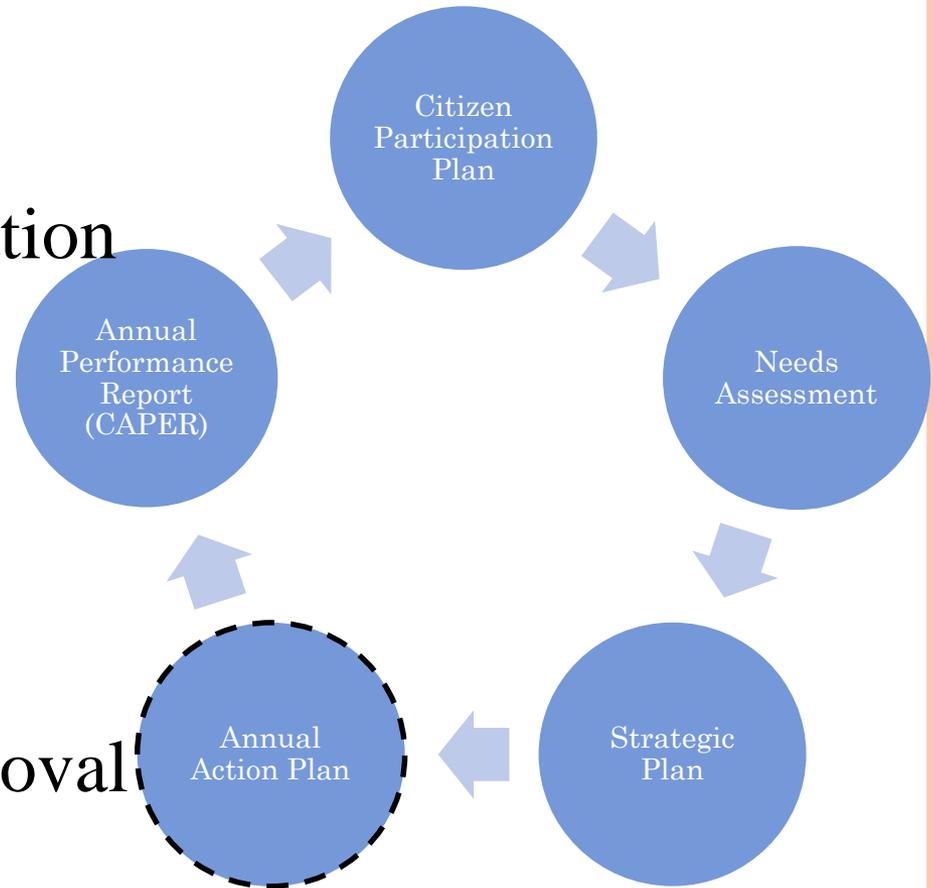
# ANNUAL ACTION PLAN

- Identifies agencies and organizations involved
- Reports on citizen participation efforts
- Establishes priorities for upcoming fiscal year
- Details current fiscal year projects
- Submitted to HUD for approval



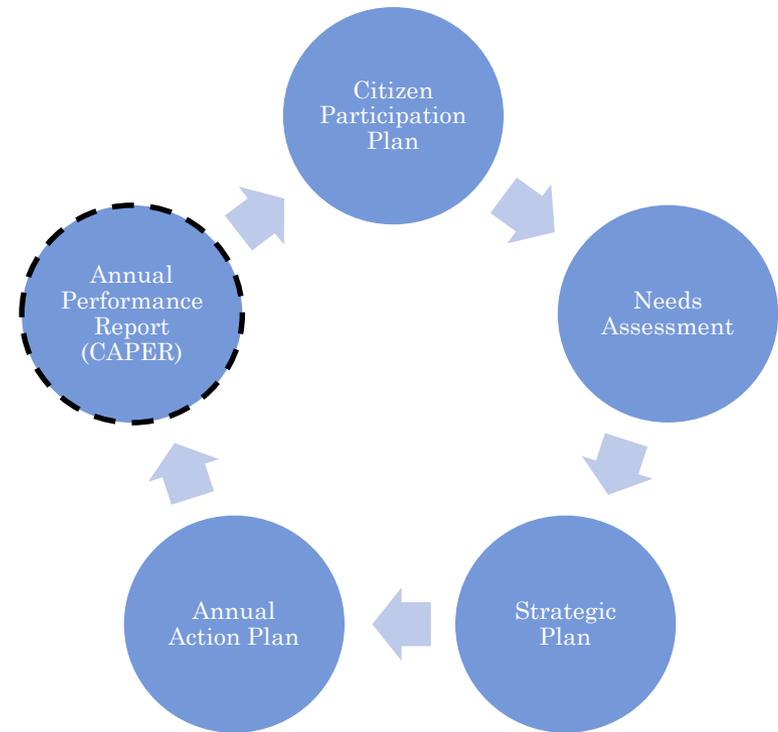
# ANNUAL ACTION PLAN

- Identifies agencies and organizations involved
- Reports on citizen participation efforts
- Establishes priorities for upcoming fiscal year
- Details current fiscal year projects
- Submitted to HUD for approval



# ANNUAL PERFORMANCE REPORT

- Reports on all activities funded by the federal programs (HOME, CDBG, ESG)
- Describes efforts to meet yearly priorities in Five- Year Strategic Plan
- Compares actual performance with performance measures listed in the Annual Action Plan



# LOCAL PRIORITIES – 2010-2014

- Housing
- Infrastructure
- Economic Development
- Special Needs
- City Services
- Public/Social Service
- Other



# Housing Priorities:

- Home Ownership Programs
- Fund additional Non-Profits for Homeownership and Rehab Programs
- Removal of dilapidated houses
- Rehab of Rental Properties
- Land acquisition
- Housing for disabled Individuals
- Special needs housing
- Allocate funds to Non-Profits and Developers with higher standards
- Anti-vandalism on vacant residential units
- Ameliorate tenant issues as a result of Hope VI displacement; Section 8 renters education program
- Enforce building codes in all neighborhoods
- Supportive housing
- Increase access to affordable housing for the homeless
- Forgivable loans and grants to elderly for housing rehab, maintenance



# Public/Social Service Priorities:

- Education/Job Training/Workplace Development
- Life skills training in public schools and life skills education programs in general
- Job creation/job training
- Recreational programming –Evening/neighborhood based
- Legal needs for low to moderate income
- Homeless Shelters
- Family case management
- Better crisis management
- Transitional housing for families in crisis (Domestic Violence)
- Staff for primary health care
- Respite care facilities
- Day shelter/housing for homeless working
- Vision/dental care providers
- Homeless and runaway youth services
- Shelter/housing for homeless families
- Support for youth coming out of State custody
- Services to help elderly to age in place
- Service needs for ex-offenders
- Childcare



## Infrastructure Priorities:

- Develop recreation areas in neighborhoods
- Better lighting in neighborhoods
- Rehab recreational areas
- Transportation/infrastructure-bus service/routes

## Economic Development Priorities:

- Access to transportation
- Commercial Façade Improvement Program (Storefront Improvements)
- Revitalize LMI communities to create opportunities for existing residents
- Technology Development
- Access to jobs
- Build wealth of lower income individuals
- Access to capital for small businesses

## Planning Priorities:

- Develop 20 year, Community-wide Strategic Plan; a comprehensive housing strategy implemented in 5 year increments
  - Create a plan/strategy for sustainability to prevent gentrification or decline
  - Create a process that systematically look at zoning, restrictions, integration, commitment
- 

# BLUEPRINT TO END HOMELESSNESS

## Current Recommendations

1. Produce a minimum of 300 housing opportunities annually for individuals and families experiencing homelessness in the Chattanooga region. The housing options will be in the form of development, rental assistance vouchers, and reconfiguring existing units to house persons experiencing homelessness.
2. Create low-demand shelter opportunities for individuals and families who become homeless; expect shelter stays to last no more than 30 days. Movement to permanent housing from shelter within 30 days will be a priority.
3. Create case management standards that include effective outreach, appropriate linkages to mainstream resources, and housing as quickly as possible; preferably within 30 days. Implement Critical Time Intervention and Transition in Place strategies
4. Create a fully functioning centralized intake and assessment process located in a place that is accessible to people who are homeless or near-homeless that results in access to individualized services, prevention whenever possible, and rapid re-housing when someone becomes homeless.
5. Prevent homelessness for a minimum of 200 people per year.

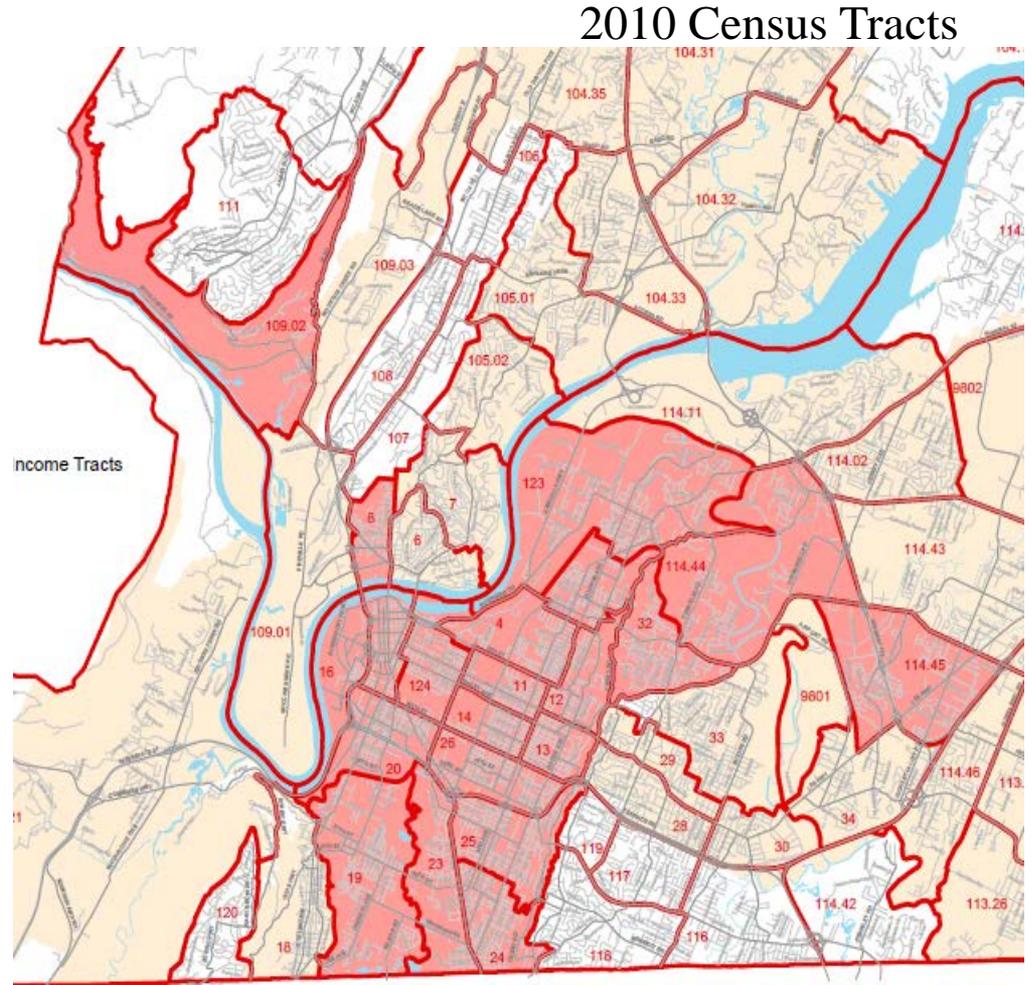
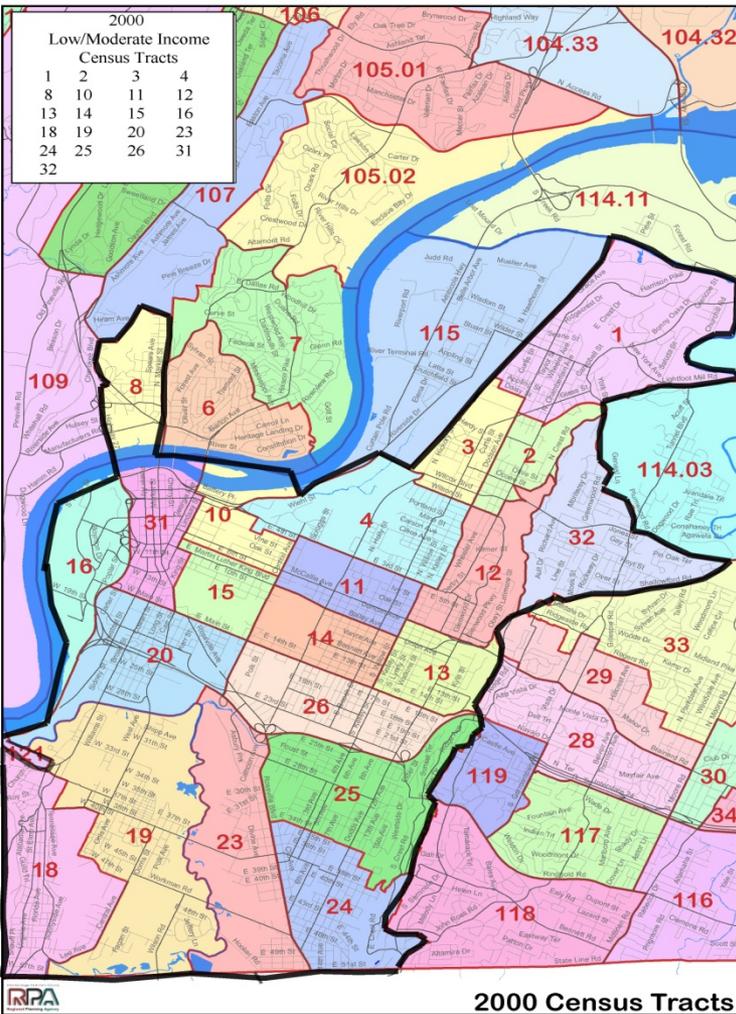


# BLUEPRINT TO END HOMELESSNESS

6. Designate the Chattanooga Regional Homeless Coalition as the Blueprint implementation mechanism.
7. Develop new resources and reallocate some existing resources to implement the recommendations. Ensure that the resources are adequate to achieve the following:
  - A. Finish the job of ending chronic homelessness;
  - B. End Veteran's Homelessness by 2015;
  - C. End Family Homelessness by 2017;
  - D. Set a Course to End All Homelessness in the Chattanooga region.



# LOW/MODERATE INCOME CENSUS TRACTS



# TIMELINE

Summer	FY15-19 Consolidated Plan Kick-off
Summer	Revise Public Participation Plan
Summer	Needs Assessment – Data Collection
Fall	Needs Assessment – Public Meetings & Input
Fall	Public hearing: Needs Assessment
Fall	Formulate objectives & strategies
Winter	Public hearing: draft document
Spring	Advisory Board review/acceptance
Spring	Council & Mayoral approval
May 2015	HUD submission

# PUBLIC FORUMS & MEETINGS

- **Consolidated Plan Update: Public Meeting**

In this meeting you will hear an update on findings to date and be part of the process to prioritize City needs.

**November 3, 2014**

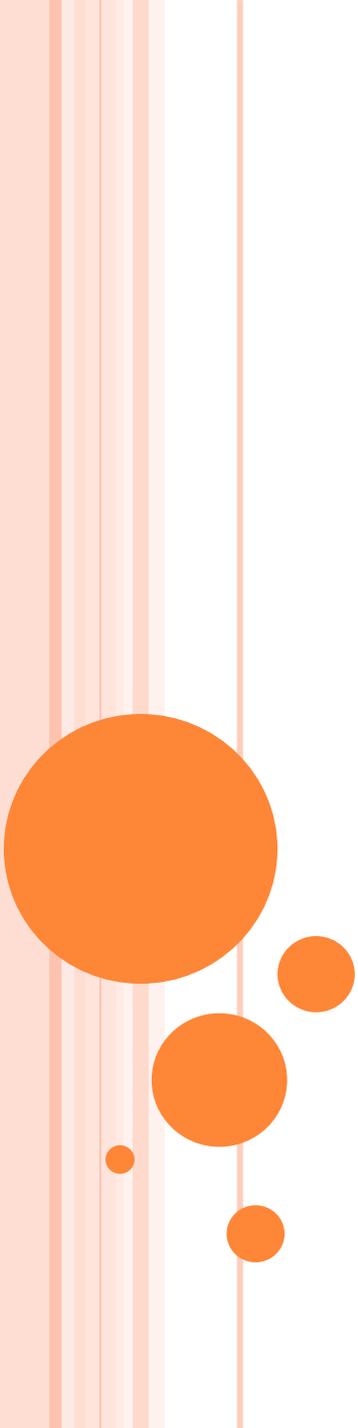
**5:30 pm**

**Chattanooga Housing Authority**

**801 N Holtzclaw Avenue**

**Chattanooga, TN 37404**





# EXAMPLES OF PROJECTS

# CD FUNDED PROJECTS

Organization	Activity Funded
CD Office Admin. and Planning	Administration of grant funds and planning activities
CNE	Foreclosure Prevention Counseling
Partnership for FCA	Facility Improvements
SETHRA	Transportation
Catholic Charities	Homebuyer/Renter Education
Neighborhood Services	Demolition of substandard structures
Girls Inc.	Orchard Knob After School Program
La Paz	Hispanic outreach (Resource Guide)
Chatt. Comm. Housing Dev. Org.	Housing activities throughout city
YMCA	YCAP Program
Public Works	Sewer Lateral Replacement Program (SLAP)
Neighborhood Services	World Changers Home Maintenance Program
Chattanooga Homeless Coalition	Support homeless initiatives
Habitat for Humanity	Housing



# CD FUNDED PROJECTS CONT.

<b>Organization</b>	<b>Activity Funded</b>
Community Development	Rental Rehabilitation Program
Chattanooga Neighborhood Enterprise	Homeowner Rehab/Homebuyer Activities
Habitat for Humanity	Brushed with Kindness
Chattanooga Neighborhood Enterprise	Housing Info Line
Community Development	Housing for Homeless, Near Homeless, and Special Needs
Girls Inc	Homeless girls inclusion in school break camps
Chatt. Comm. Housing Devel. Org	Roofing Program
Chattanooga Homeless Coalition	HMIS System
Chattanooga Homeless Coalition	Continuum of Care Application
Public Works	Sidewalk replacements
28 <sup>th</sup> CDC	Housing activities
Parks and Recreation	Alton Park Project

# NEW HOUSE CONSTRUCTED BY CHATTANOOGA HOUSING COMMUNITY DEVELOPMENT ORGANIZATION



# NSCD/WORLD CHANGERS

## HOME REPAIR PROGRAM



# HOMEAGAIN PROGRAM HOUSING RENOVATION FOR FAMILIES/INDIVIDUALS FACING HOMELESSNESS



# HOMEAGAIN PROGRAM ORANGE GROVE HOUSING



# RENTAL REHAB PROGRAM

PROVIDING DECENT, AFFORDABLE RENTAL HOUSING



# Habitat NSP Homes



1715 Olive Street



2709 Curtis Street



3711 Pirola Street



3540 Chandler Avenue



908 West 38<sup>th</sup> Street



# PUBLIC WORKS - SIDEWALKS





# Foreclosure Prevention







# ELIMINATING DILAPIDATED STRUCTURES





Economic Development

# Commercial Facade



# CITIZENS IN-PUT/PRIORITIES

- Priority Cards – Five Categories  
(examples of eligible activities given for each)
  - Community Development
  - Economic Development
  - Housing
  - Public Services (Non-Homeless)
  - Services for Homeless



# CITIZENS IN-PUT/PRIORITIES



## 2015-2019 Consolidated Plan Community Needs Priority *Community Development Card*

<i>1<sup>st</sup> Priority Issue</i>	\$_____
<i>2<sup>nd</sup> Priority Issue</i>	\$_____
<i>3<sup>rd</sup> Priority Issue</i>	\$_____
<i>4<sup>th</sup> Priority Issue</i>	\$_____
<i>5<sup>th</sup> Priority Issue</i>	\$_____

1. You are participating in this meeting as an:

- Individual Citizen  
 Agency Representative

2. If you are a citizen, what neighborhood do you live in?

\_\_\_\_\_

3. What zip code you live in?

\_\_\_\_\_

4. If you are an agency representative, what zip code is your agency located in?

\_\_\_\_\_

5. What type of clientele do you serve?

\_\_\_\_\_

6. What type of services do you offer?

\_\_\_\_\_

Other priorities not listed, or comments:

_____
_____
_____
_____
_____



# CITIZENS IN-PUT/PRIORITIES

- We will:
  1. Complete a Priority Card – 1<sup>st</sup> through 5<sup>th</sup> for each category. (Not required to list five on all cards.)
  2. Allocate funding to the priorities
  3. Complete information on back of Priority Card
  4. We are done!

